

## Landlord Services

Ref. No.	2013/2014 Actual (1)	2014/2015 Estimate (2)	Codes	Details	2015/2016 Estimate (3)	Direct Costs	Indirect Costs
<b>Repairs and Maintenance Fund</b>							
<b>Main Code H2000</b>							
	£	£			£		
			<b>1000s</b>	<b>Employees</b>			
1	<b>654,160</b>	581,680		Housing - Operations	613,090	478,210	134,880
2		35,890		Housing - Strategic	36,580	28,532	8,048
3	-			Planning	-		-
4	-	2,330		Policy & Governance	4,660		4,660
5	<b>22,600</b>	29,190		Civic & Monitoring	8,410		8,410
6	<b>23,530</b>	24,020		Finance	26,580		26,580
7	<b>700,290</b>	673,110		Total Staff Recharges	<b>689,320</b>	<b>506,743</b>	<b>182,577</b>
8	<b>4,677</b>			Continuing Professional development	-		
			<b>1100s</b>	<b>Premises</b>			
9	<b>3,611,171</b>	2,272,110	1104	Responsive Repairs and Voids	<b>2,608,480</b>	<b>2,608,480</b>	
10	<b>1,037,393</b>	1,704,680	1104	Cyclical Maintenance	<b>1,731,950</b>	<b>1,731,950</b>	
11	<b>9,230</b>		1163-91	Void properties	<b>7,400</b>	<b>7,400</b>	
12	<b>65,328</b>	-	1340	Management Surveys	-	-	
			<b>1300s</b>	<b>Supplies and Services</b>			
13	<b>2,834</b>	5,050	1302-12	Equipment, Tools and Materials	<b>5,050</b>	<b>5,050</b>	
14	<b>2,009</b>	4,500	1332	Printing	<b>4,500</b>	<b>4,500</b>	
15	<b>1,485</b>	2,250	1337	Books and Publications	<b>2,250</b>	<b>2,250</b>	
16	<b>3,945</b>		1341	Legal Fees	-	-	
17	<b>5,660</b>	18,500	1344	Consultants Fees	<b>8,500</b>	<b>8,500</b>	
18	<b>5,419</b>	4,500	1345	Out of Hours Emergency Service	<b>5,600</b>	<b>5,600</b>	
19	<b>3,338</b>	2,570	1351-3	Telephones	<b>2,970</b>	<b>2,970</b>	
20	-	3,000	1386	Advertising	-	-	
21	-		1387	Subscriptions	-	-	
22	<b>2,844</b>	3,000	1393	Heath and Safety	<b>3,000</b>	<b>3,000</b>	
23	-	1,000	1399	Company Searches	<b>1,000</b>	<b>1,000</b>	
24	-	150	1399	Sundry	<b>150</b>	<b>150</b>	
			<b>1600s</b>	<b>Support Costs</b>			
25	<b>45,140</b>	43,780	1600	Computer Cost Recharge	<b>44,450</b>		<b>44,450</b>
26	<b>5,500,761</b>	<b>4,738,200</b>		<b>Gross Service Expenditure</b>	<b>5,114,620</b>	<b>4,887,593</b>	<b>227,027</b>
27	<b>5,500,761</b>	<b>4,738,200</b>		<b>Total Gross Expenditure</b>	<b>5,114,620</b>	<b>4,887,593</b>	<b>227,027</b>
			<b>2000s</b>	<b>Income</b>			
28	<b>5,981</b>	10,000	2300	Contributions from Tenants	<b>10,000</b>	<b>10,000</b>	
29	-			Contribution from Stock Imp Reserve	-	-	
30	-			Contribution from New Aff Homes Reserve	-	-	
31	<b>5,494,781</b>	4,728,200		Contribution from HRA	<b>5,104,620</b>	<b>4,877,593</b>	<b>227,027</b>
32	<b>5,500,761</b>	<b>4,738,200</b>		<b>Total Income</b>	<b>5,114,620</b>	<b>4,887,593</b>	<b>227,027</b>
33				Contribution (to)/from balances			
34	<b>£0</b>	<b>£0</b>		<b>Net Cost</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>
<b>Memorandum Statement of R &amp; M Working Balance</b>							
35	<b>363,062</b>	363,062		Balance Brought Forward	<b>213,062</b>		
36		(150,000)		Contribution (to)/from Revenue Exp	<b>(100,000)</b>		
37				Contribution to GF Capital programme	<b>(78,000)</b>		
38	<b>£363,062</b>	<b>£213,062</b>		<b>Balance Carried Forward</b>	<b>£35,062</b>		

## Landlord Services

Ref. No.	2013/2014 Actual (1)	2014/2015 Estimate (2)	Codes	Details	2015/2016 Estimate (3)	Direct Costs	Indirect Costs
<b>Supervision and Management General</b>							
<b>Main Code H4001</b>							
	£	£			£		
			<b>1000s</b>	<b>Employees</b>			
1	1,463,720	1,140,950		Housing - Operations	1,195,810	932,732	263,078
2	-	424,190		Housing - Strategic	423,900	330,642	93,258
3	52,300	39,100		Policy & Governance	30,340		30,340
4		21,410		Civic & Monitoring	29,300		29,300
5	3,570	5,290		Planning	5,220		5,220
6	130,000	154,760		Finance	151,980		151,980
7	66,930	76,790		Office and IT	77,030		77,030
8	1,290	1,770		Environment	1,830		1,830
9	630	540		Community Services	540		540
10	1,718,440	1,864,800		Total Staff Recharges	1,915,950	1,263,374	652,576
11	10,579			Other staff costs	202,550	106,000	96,550
12	44,708	51,960	1050s	Former Employee Costs	45,950		45,950
			<b>1100s</b>	<b>Premises</b>			
13	35,445	29,580	1131-2	Hired and Contracted Services	40,140	40,140	
14	1,405		1163-87	Property Costs	-	-	
15	63,580	65,870	1176	Council Tax/Business Rates	66,920	66,920	
16	126,344	128,710	1191	Insurances	148,770	148,770	
			<b>1300s</b>	<b>Supplies and Services</b>			
17	33,224	4,000	1302-5	Equipment and Furniture	4,000	4,000	
18	11,805	14,500	1332	Printing	14,500	14,500	
19	-	250	1337	Books and Publications	250	250	
20	14,927	10,000	1341	Legal Expenses	10,000	10,000	
21	4,291		1343	Property Fees	-	-	
22	51,789	15,100	1344	Consultants Fees	12,100	12,100	
23	17,492	9,200	1345	Hired and Contracted Services	9,200	9,200	
24	6,000	6,000	1345	Annual stock valuation Fee	6,000	6,000	
25	3,681	2,050	1351-3	Telephones	3,100	3,100	
26	4,793	14,700	1354	Postages	8,700	8,700	
27	29,300	30,000	1371	Transfer Grants	40,000	40,000	
28	2,525	2,500	1387	Subscriptions	5,000	5,000	
25	2,322	3,450	1393	Health & Safety	3,450	3,450	
26	238	1,000	1395	Other Supplies	1,000	1,000	
27	38,373	7,500	1398	Assisted removals and decants	7,500	7,500	
28	4,295	33,000	1398	Compensation(including home loss)	28,000	28,000	
29	425	9,500	1398	Vulnerable Tenant Support	5,000	5,000	
30			1399	Miscellaneous Expenses	9,500	9,500	
				<b>Special Items</b>			
31	19,151	17,500	H4005	Tenants' Panel Expenses:	17,500	17,500	
32	2	8,000	H4006	Social Inclusion	7,500	7,500	
33	24,289	25,000	H4007	Tenant Participation	25,000	25,000	
34	23,599	41,080	H2112	Community Safety/Estate Man'g't	40,000	40,000	
35	-	30,000	H4001	Management Projects	-	-	
36	10,212	11,000	H4008	Benchmarking costs	11,000	11,000	
37	9,596	10,000	H9120	IT upgrades	10,000	10,000	

## Landlord Services

Ref. No.	2013/2014 Actual (1)	2014/2015 Estimate (2)	Codes	Details	2015/2016 Estimate (3)	Direct Costs	Indirect Costs
<b>Supervision and Management General (Continued)</b>							
<b>Main Code H4001</b>							
	£	£			£		
			<b>1600s</b>	<b>Support Costs</b>			
37	28,720	181,910	1600	Democratic Representation	183,860		183,860
38	105,850	108,500	1600	Computer Cost Recharge	110,100		110,100
39	411,380	402,470	1600	Corporate Costs	400,630		400,630
				Recharge from:-			-
40	22,840	25,280	R1011	Financial Expenses	25,280		25,280
41	2,876,567	3,164,410		<b>Gross Expenditure</b>	3,418,450	1,903,504	1,514,946
			<b>2000s</b>	<b>Income</b>			
42	3,713	-	2300	Services supplied	-	-	
43	54,178	46,000	2350	Service Charges	46,000	46,000	
44	53,477	58,750	2704	Rents	58,750	58,750	
45	15,537	6,000	2903	Re-imburements	8,000	8,000	
46	25,789	5,000	2906	Contributions	5,000	5,000	
47	152,694	115,750		<b>Total Income</b>	117,750	117,750	-
48	£2,723,873	£3,048,660		<b>Net Cost to Revenue Account</b>	£3,300,700	£1,785,754	£1,514,946

## Waverley Families

### Main Code H4999

	£	£			£		
			<b>1000s</b>	<b>Employees</b>			
1	147,580	160,580		Housing - Operations	172,540	134,581	37,959
2	140	570		Finance	520		520
3	147,720	161,150		Total Staff Recharges	173,060	134,581	38,479
			<b>1300s</b>	<b>Supplies and Services</b>			
4	-	100	1302-12	Equipment, Tools and Materials	100	100	
5	292	550	1332	Printing	550	550	
6	1,375	1,920	1351-3	Telephones	1,920	1,920	
7	-	4,000	1371	Grants and Donations	4,000	4,000	
8	1,296	1,800	1393	Health and Safety	1,800	1,800	
9	41		1383-139	Meeting Expenses	-	-	
10	150,724	169,520		<b>Gross Service Expenditure</b>	181,430	142,951	38,479
11	150,724	169,520		<b>Total Gross Expenditure</b>	181,430	142,951	38,479
			<b>2000s</b>	<b>Income</b>			
12	61,079	75,000	2100	Contributions and Grants	50,000	50,000	
13	61,079	75,000		<b>Total Income</b>	50,000	50,000	-
14	£89,645	£94,520		<b>Net Cost</b>	£131,430	£92,951	£38,479

## Landlord Services

Ref. No.	2013/2014 Actual (1)	2014/2015 Estimate (2)	Codes	Details	2015/2016 Estimate (3)	Direct Costs	Indirect Costs
<b>Supervision and Management Special Main Code H5001</b>							
	£	£			£		
			<b>1000s</b>	<b>Employees</b>			
1	245,180	169,680		Housing - Operations	145,940	113,833	32,107
2	-	8,970		Housing - Strategic	9,140	7,129	2,011
3	9,270	22,630		Finance	21,550		21,550
4	2,100	-		Organisational Development	-	-	-
5	-	-		Democratic & Legal Services	-	-	-
6	1,460	1,770		Environment	1,830		1,830
7	71,890	77,640		Community	76,300		76,300
8	329,900	280,690		Total Staff Recharges	254,760	120,962	133,798
9	69,845	80,000	H5601	Cleaners Wages	80,000	80,000	
			<b>1100s</b>	<b>Premises</b>			
10	-	3,000	1121	Fixtures and Fittings	3,000	3,000	
11	170,743	180,410	1131-2	Hired and Contracted Services	183,290	183,290	
12	83,317	127,060	1163	Electricity	129,090	129,090	
13	35,231	37,130	1163	Landlord's lighting	37,720	37,720	
14	127,465	151,470	1164	Gas	153,900	153,900	
15	80,621	46,090	1176	Council Tax	46,830	46,830	
16	4,616	3,000	1178	Water Services	3,050	3,050	
17	5,786	6,000	1182	Cleaning Materials	6,090	6,090	
18	18,632	22,180	1184	Contract Cleaning	22,540	22,540	
19	6,296	7,610	1185	Window Cleaning	7,540	7,540	
20	3,931	2,500	1188	Cesspool Emptying	2,540	2,540	
21	10,527	12,540	1191	Insurances	12,220	12,220	
			<b>1300s</b>	<b>Supplies and Services</b>			
22	27,055	27,000	1302-5	Equipment and Furniture	32,000	32,000	
23	-	200	1332	Printing	200	200	
24	-		1333	Stationery	-	-	
25	45		1341	Legal fees	-	-	
26	4,975	6,000	1345	Contracted Services	-	-	
27	7,371	9,830	1351-3	Telephones	9,830	9,830	
28	1,164	1,250	1389	Television Services	1,250	1,250	
29	-	170	1391	Insurances	170	170	
30	3,116	1,250	1399	Miscellaneous Expenses	1,250	1,250	
31		-	1503	Supporting People contingency			
			<b>1600s</b>	<b>Support Costs</b>			
32	1,860	1,640	1600	Computer Cost Recharge	1,150		1,150
33	<b>992,495</b>	<b>1,007,020</b>		<b>Gross Expenditure</b>	<b>988,420</b>	<b>853,472</b>	<b>134,948</b>
			<b>2000s</b>	<b>Income</b>			
34	4,398	7,900	2300	Fees and Charges	7,900	7,900	
35		-	2320	Facilities Supplied		-	
36	8,600	-	2705	Rents		-	
37	245,362	288,280	2903	Central Heating	269,340	269,340	
38	220,567	192,840	2,350	Service Charges	214,760	214,760	
39	<b>478,927</b>	<b>489,020</b>		<b>Total Income</b>	<b>492,000</b>	<b>492,000</b>	<b>-</b>
40	<b>£513,568</b>	<b>£518,000</b>		<b>Net Cost to Revenue Account</b>	<b>£496,420</b>	<b>£361,472</b>	<b>£134,948</b>

## Landlord Services

Ref. No.	2013/2014 Actual (1)	2014/2015 Estimate (2)	Codes	Details	2015/2016 Estimate (3)	Direct Costs	Indirect Costs
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## Capital Work Expenses Main Code H1010

	£	£			£		
			<b>1000s</b>	<b>Employees</b>			
1	17,020	14,490		Housing - Operations	14,520	11,326	3,194
2				Civic & Monitoring	12,540		12,540
3	11,570	5,120		Policy & Governance	18,820		18,820
3	4,700	6,170		Finance	6,150		6,150
4	33,290	25,780		Total Staff Recharges	52,030	11,326	40,704
			<b>1300s</b>	<b>Supplies and Services</b>			
5		13,000	1345	Contracted Services - sustainability	16,260		16,260
6	4,921	3,500	1391	Insurances	3,500	3,500	
7	<b>38,211</b>	<b>42,280</b>		<b>Gross Expenditure</b>	<b>71,790</b>	<b>14,826</b>	<b>56,964</b>
8	<b>£38,211</b>	<b>£42,280</b>		<b>Net Cost to Revenue Account</b>	<b>£71,790</b>	<b>£14,826</b>	<b>£56,964</b>

## Other Income Main Code H1000

	£	£			£		
			<b>1300s</b>	<b>Supplies and Services</b>			
1			1345	Fraud initiative	20,000	20,000	
2				Gross Expenditure	20,000	20,000	0
			<b>2000s</b>	<b>Income</b>			
3	35,405	36,000	2705	Solar Panel Roof Rental	36,000	36,000	
4	84,129	81,000	2905	Water Rate Commission	87,000	87,000	
5	700			Miscellaneous Income	-	-	
6				<b>Interest</b>			
7	84	200	2410	Mortgagors	200	200	
8				Total Income	123,200	123,200	-
9	<b>£118,917</b>	<b>£117,200</b>		<b>Net Cost to Revenue Account</b>	<b>(£103,200)</b>	<b>(£103,200)</b>	<b>£0</b>

## Exchequer Subsidies Main Code H1000

	£	£			£		
			<b>2000s</b>	<b>Income</b>			
1	405,703	300,000		Housing Subsidy/Rebates contribution	186,000	186,000	
2	<b>£405,703</b>	<b>£300,000</b>		<b>Net Cost to Revenue Account</b>	<b>£186,000</b>	<b>£186,000</b>	<b>£0</b>